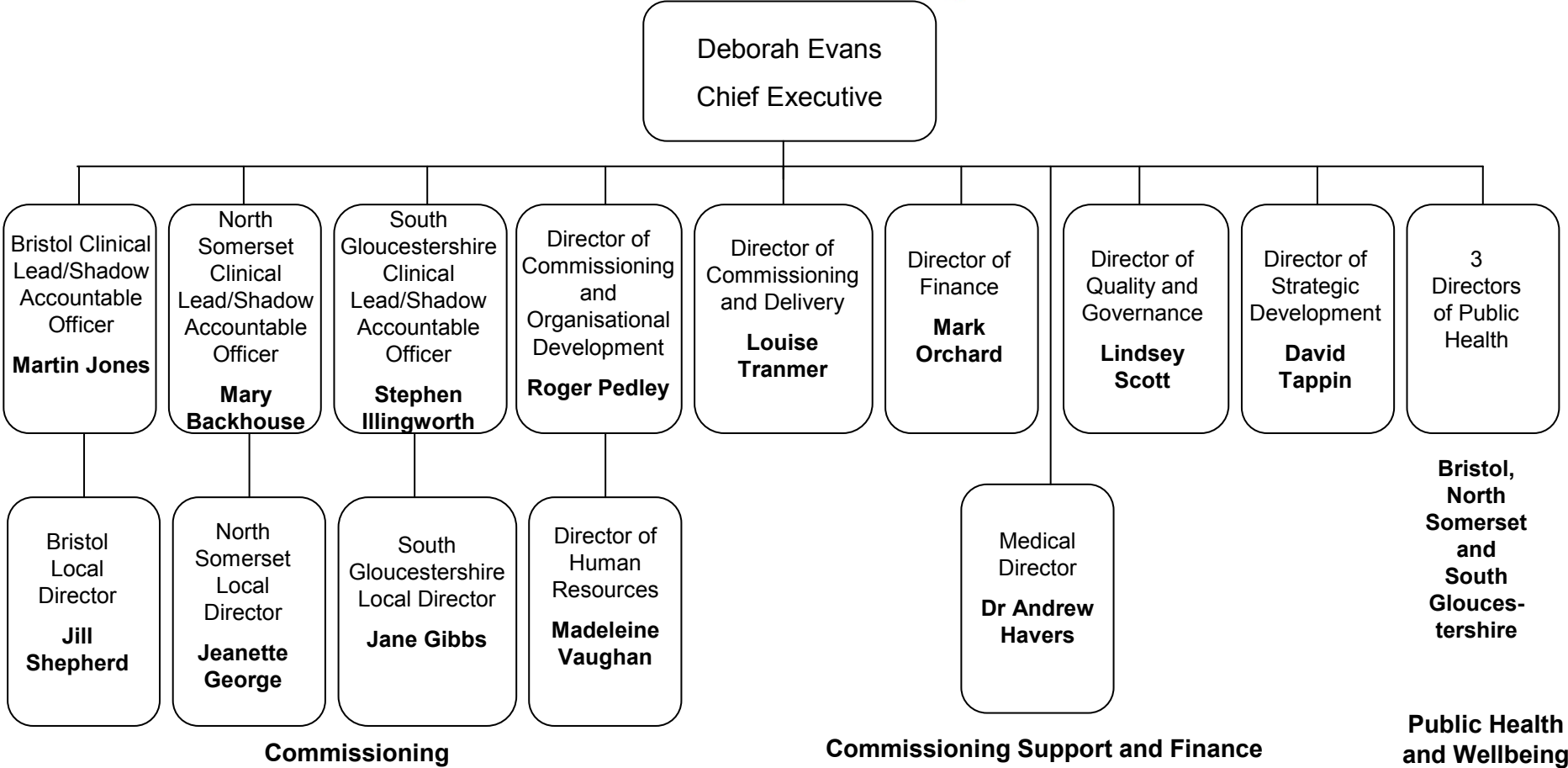
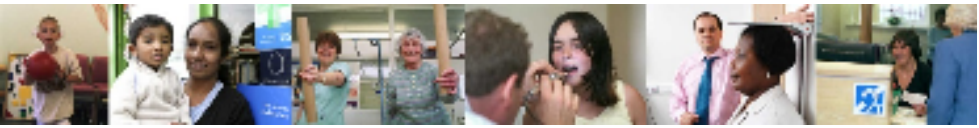


Overall BNSSG Cluster



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Director of Commissioning and Delivery

- Support GP Commissioning Consortia (GPCC) in developing and expanding their role and level of responsibility/accountability for commissioning in preparation for authorisation.
- Leads on the identification, development and delivery of Quality, Innovation, Prevention and Productivity (QIPP) and oversees delivery of other commissioning strategy and plans.
- Leads the development of PCT commissioning frameworks setting out services to be commissioned in line with National Policy Frameworks and the BNSSG cluster vision.
- Ensures a comprehensive and equitable range of high quality, responsive, effective and efficient services are commissioned within allocated resources.
- Leads the annual operational plan process of the cluster and contracting with providers.
- Lead the identification and implementation of commissioning actions required in support of financial recovery and service change, supporting clinical lead/accountable officer in local debate and consultation.
- Ensure that an equitable approach to contestability is taken to all providers and compliance with national and local policy/protocols in relation to cooperation and competition, actively manage and develop the local health market.
- Support and manage local directors as part of delivering the above, working in a way that enables GPCC consortia to fulfil their potential.

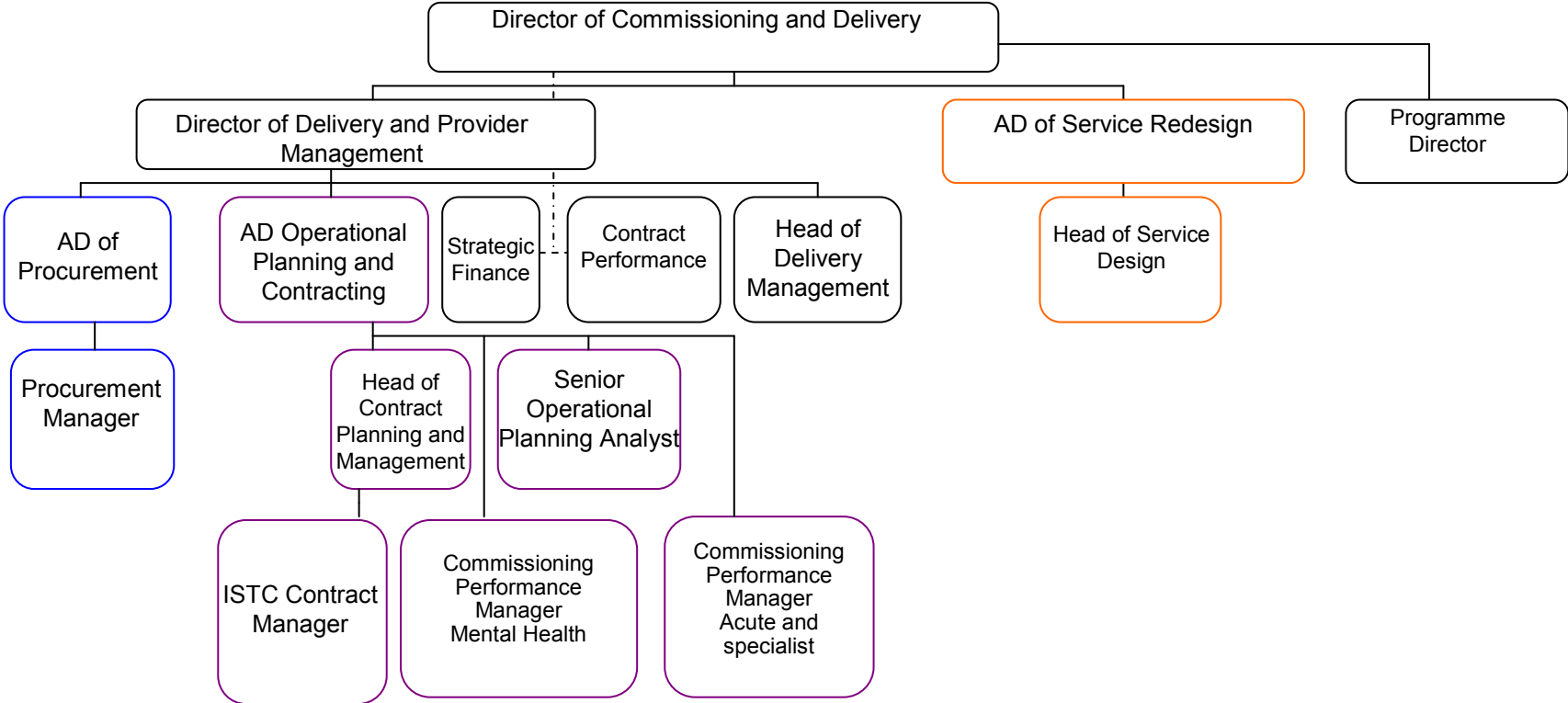
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*Bristol
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South Gloucestershire*

Director of Commissioning and Delivery



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Local Director Role and Portfolios

Locally

Diversity of local leadership and delivery dependent on local circumstances working closely with the local GP commissioning chair/shadow accountable officer, to deliver the local operational plan. This includes working closely with the local authority on the joint commissioning agenda and leading locally on the commissioning of Children and Young People, primary care, community care and third sector contracts.

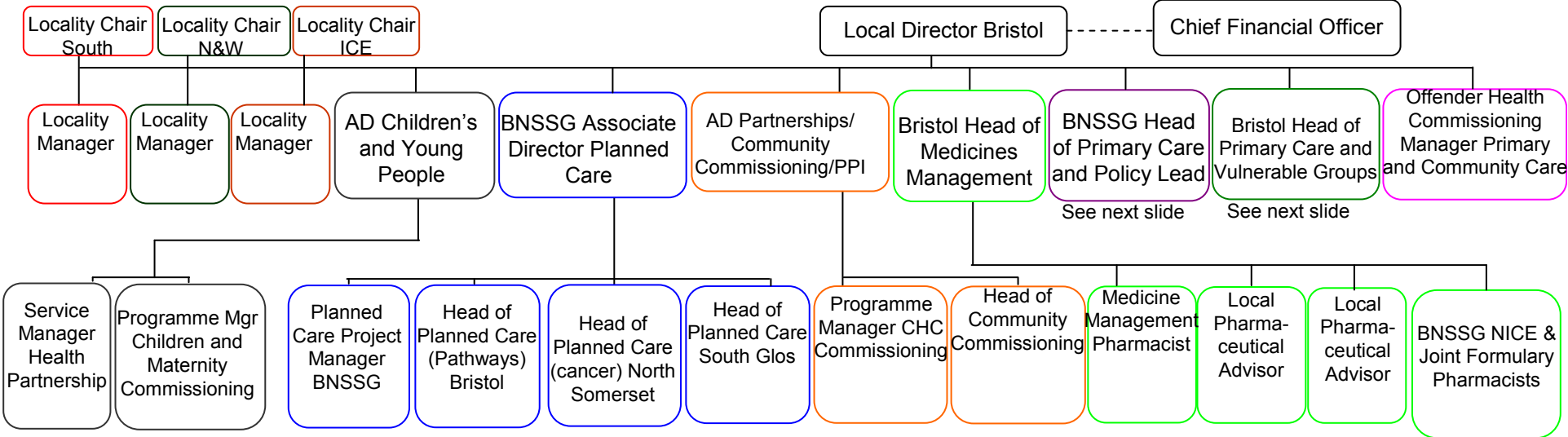
BNSSG Portfolio

| | Local Director North Somerset | Local Director Bristol | Local Director South Gloucestershire |
|--|---|--|---|
| | Continuing Health Care Dementia Carers Mental Health Learning Disabilities Veterans Neuro rehab | Primary care policy interpretation and strategy Planned care including INN, CBA, EFP Cancer Prisons | Urgent Care Long Term Conditions End of Life Care Stroke Pathway |

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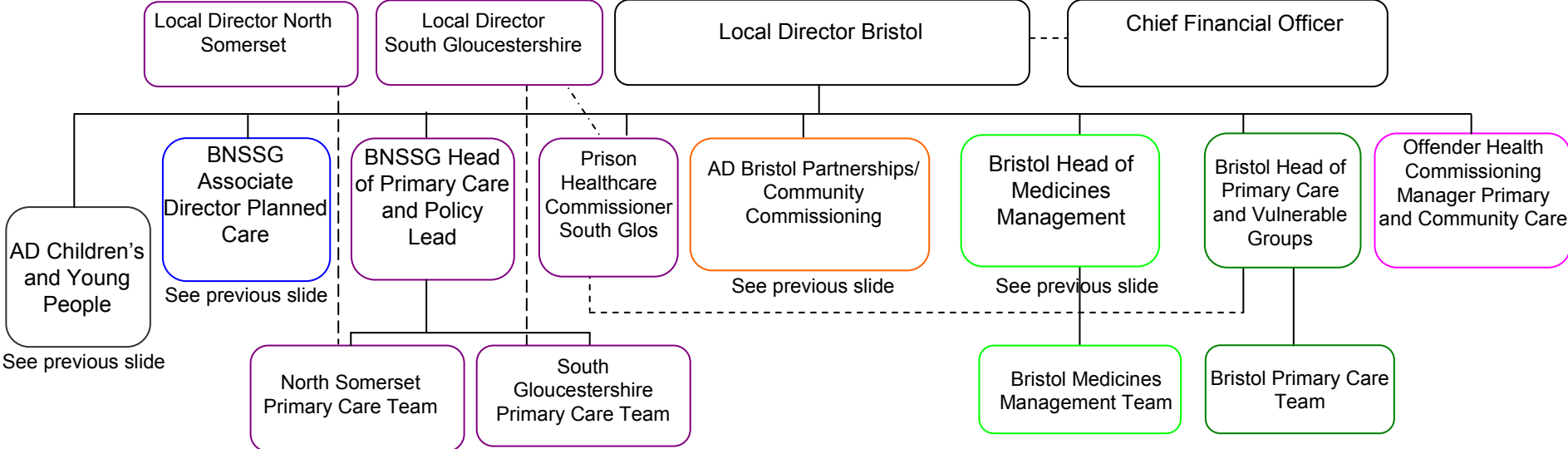
NHS Bristol Local Director (1 of 2)



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NHS Bristol Local Director (2 of 2)

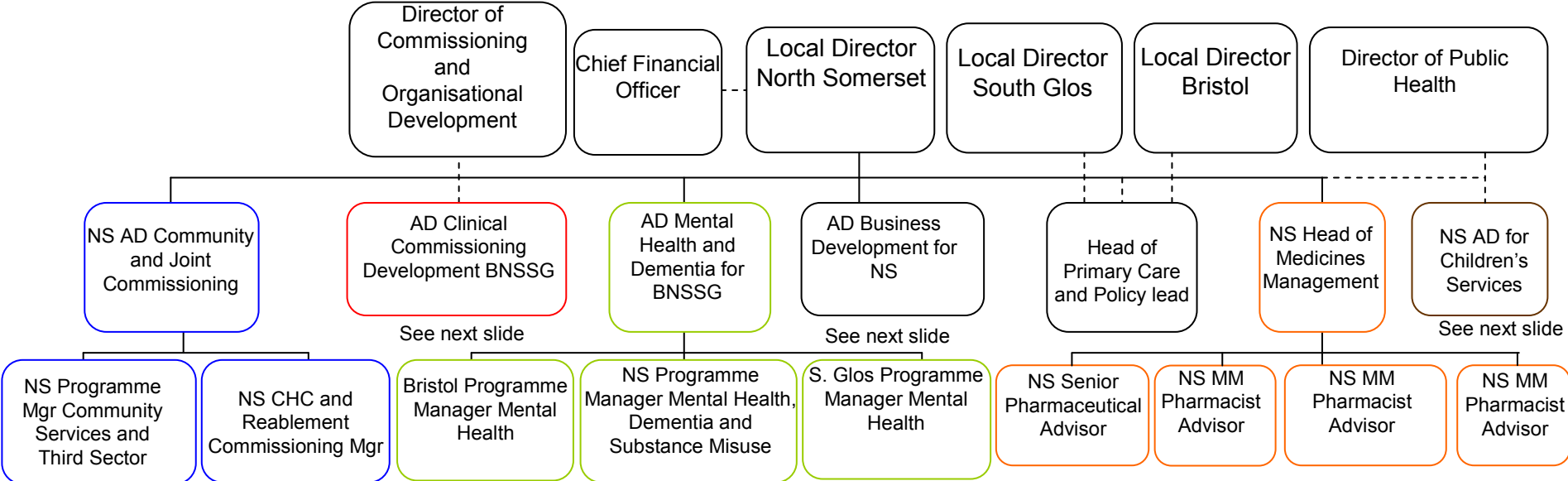


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Bristol
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South Gloucestershire

North Somerset Local Director (1 of 2)



Key

AD Associate Director

NS North Somerset

MM Medicines Management

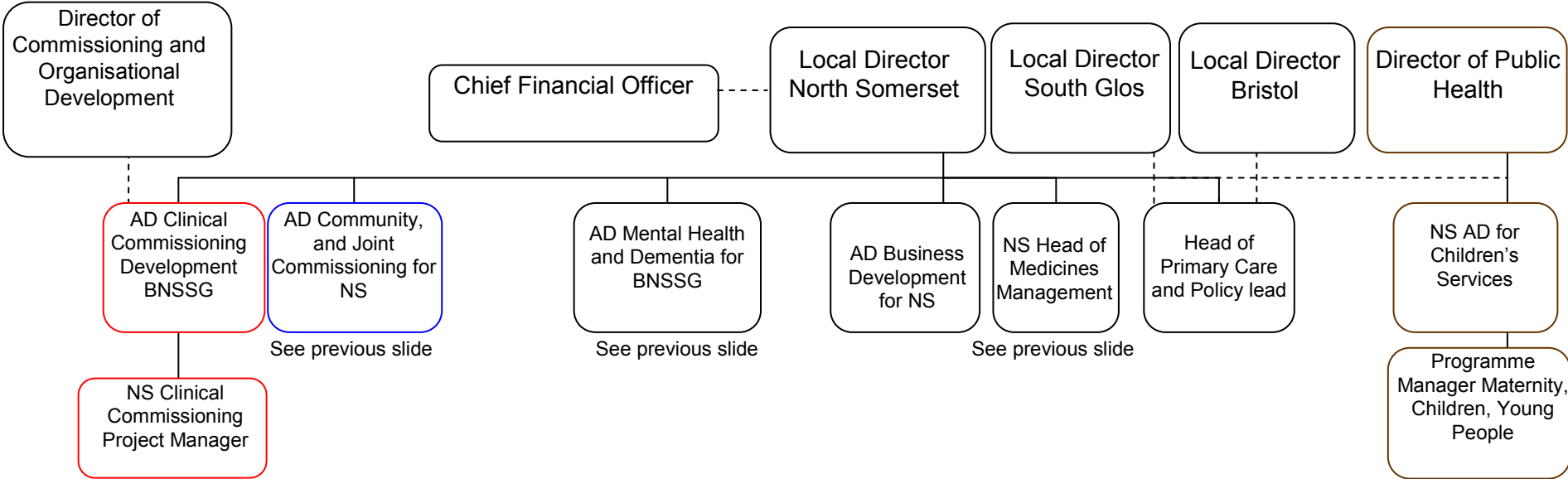
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**Bristol
North Somerset
South Gloucestershire**

North Somerset Local Director (2 of 2)



Key

AD Associate Director

NS North Somerset

MM Medicines Management

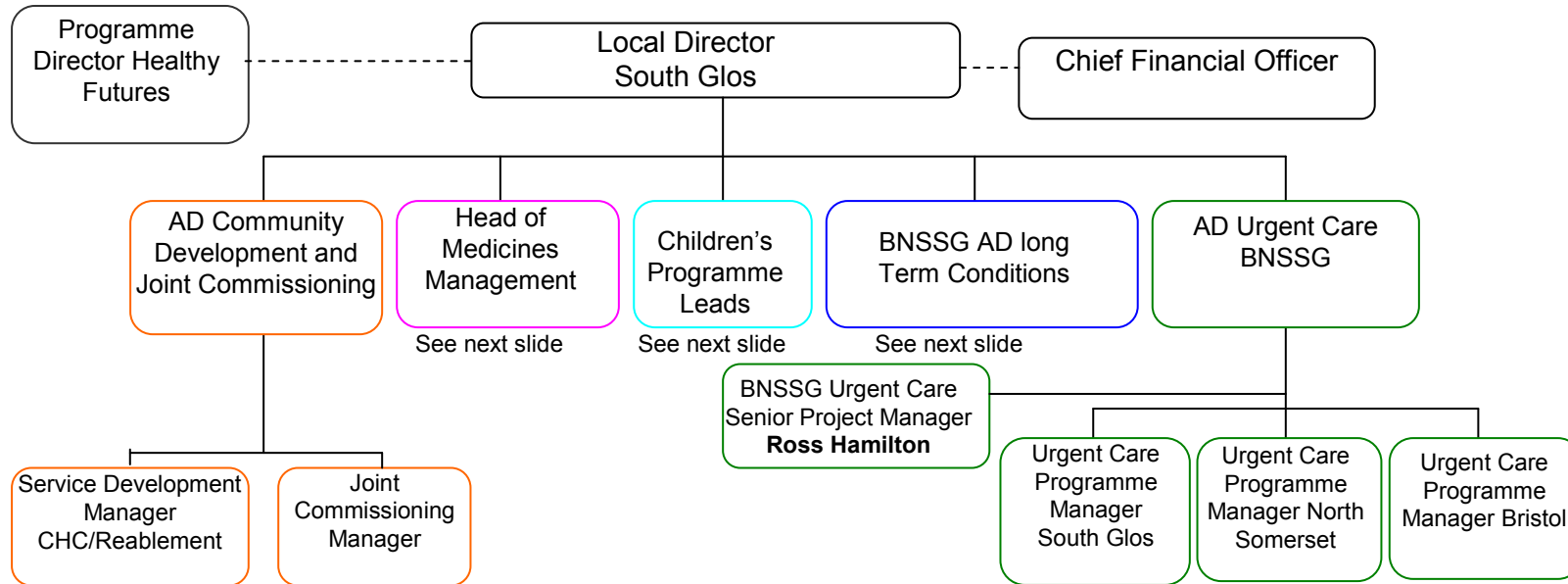
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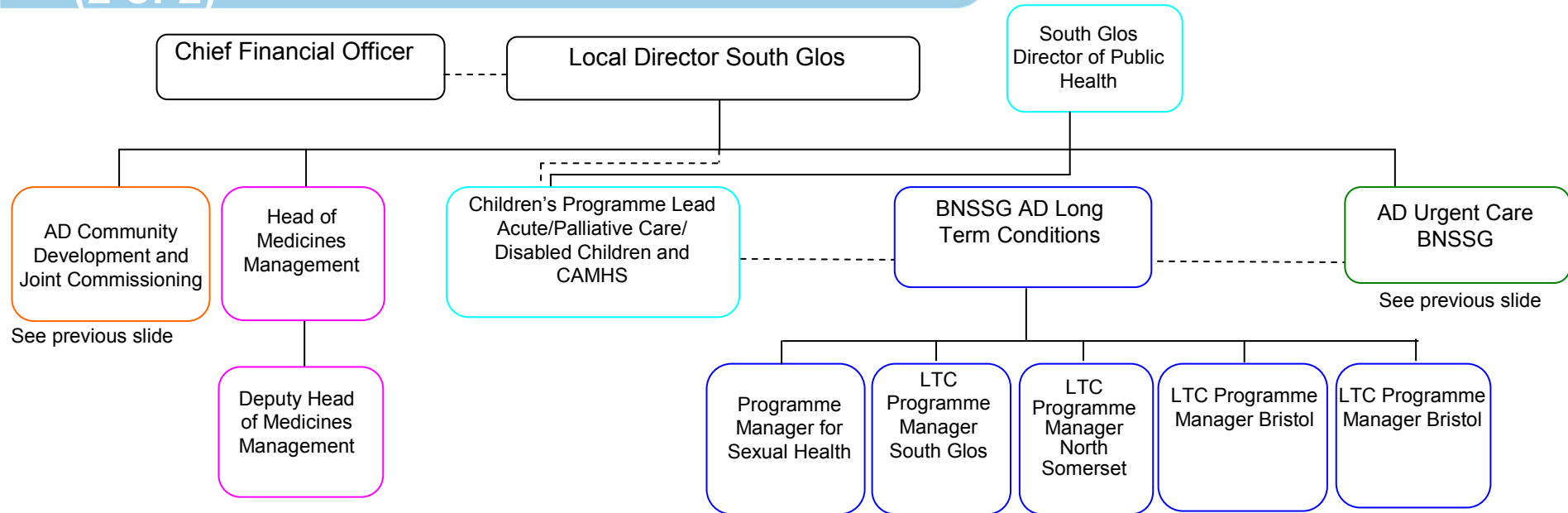
NHS South Gloucestershire Local Director (1 of 2)



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NHS South Gloucestershire Local Director (2 of 2)



----- Provisional or additional report
 _____ Direct report



Directorate of Finance (1 of 3)

- Ensures that the PCT cluster operates to the highest standard of financial management, maximises value for money in its use of resources, whilst ensuring all financial duties are met.
- Delivers efficient and effective financial systems, and ensure that all financial risks are effectively identified and managed.
- Ensures that budgetary control and reporting processes are in place which support comprehensive monitoring and evaluation of financial performance across the PCT cluster.
- Produces the statutory financial accounts for each of the three PCTs, and ensures that the PCT properly executes its statutory financial responsibilities.
- Negotiates, contracts and performance manages the primary, secondary and tertiary care providers
- Ensures that the strategic plans of the PCT cluster are based on best practice financial and business principles.
- Via the Avon IM+T Consortium supports IT systems and develops innovative solutions across the healthcare system.

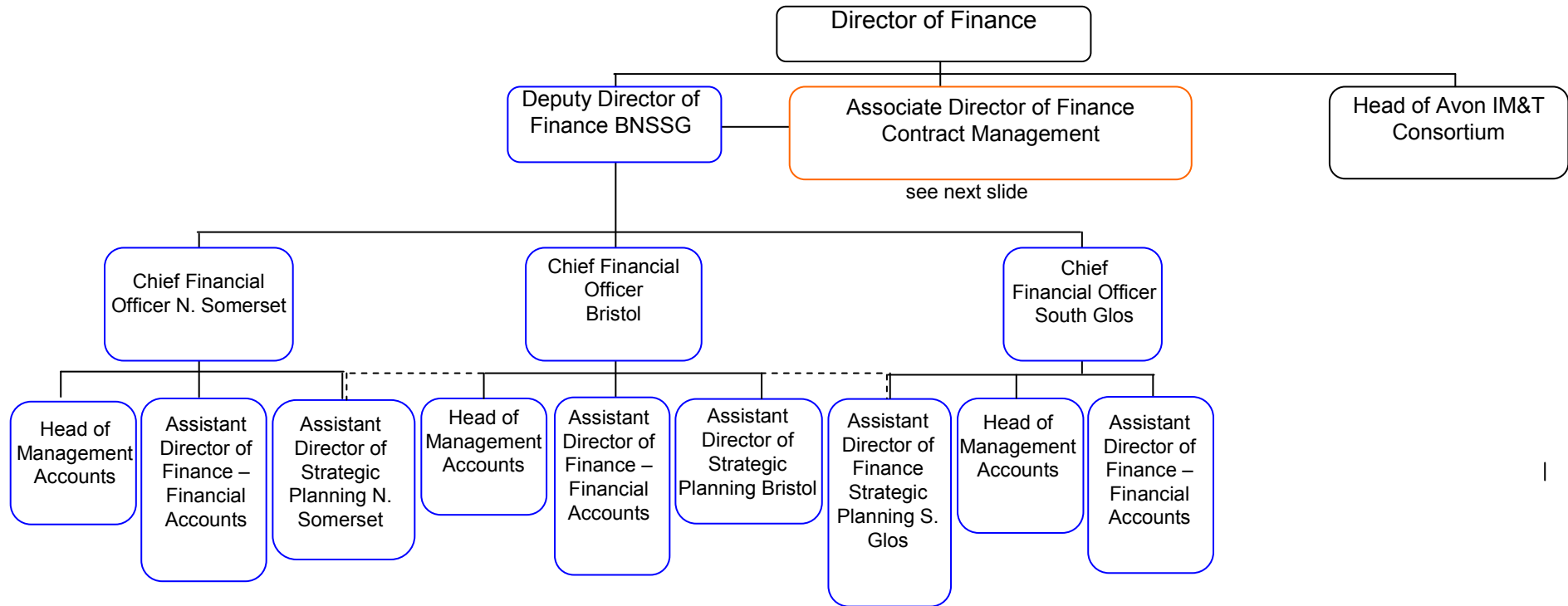
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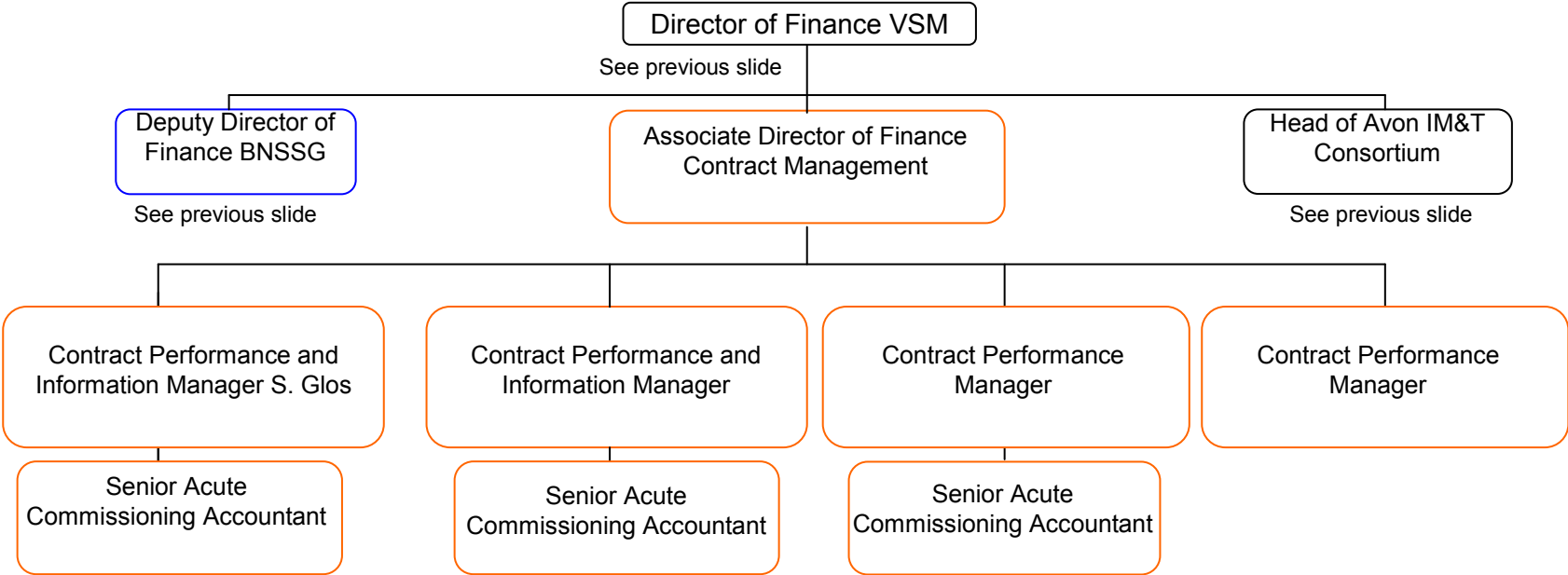
Directorate of Finance (2 of 3)



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Directorate of Finance (3 of 3) Contract and Performance Management



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**Bristol
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Directorate of Quality and Governance (1 of 2)

- To enable the delivery of high quality healthcare to all people in the BNSSG health community
- Continue to manage incident reporting processes to reduce risk and promote patient safety
- To support commissioners in developing robust quality schedules, CQUINs and penalties to lever continuous quality improvement
- To strengthen systems for listening to patients and their families to ensure their views influence commissioning process
- Lead on adult and child safeguarding for the cluster in support of local directors
- Working in partnership with local authorities and CQC and support CCG transition
- To ensure that quality is at the centre of service re-design/developments.

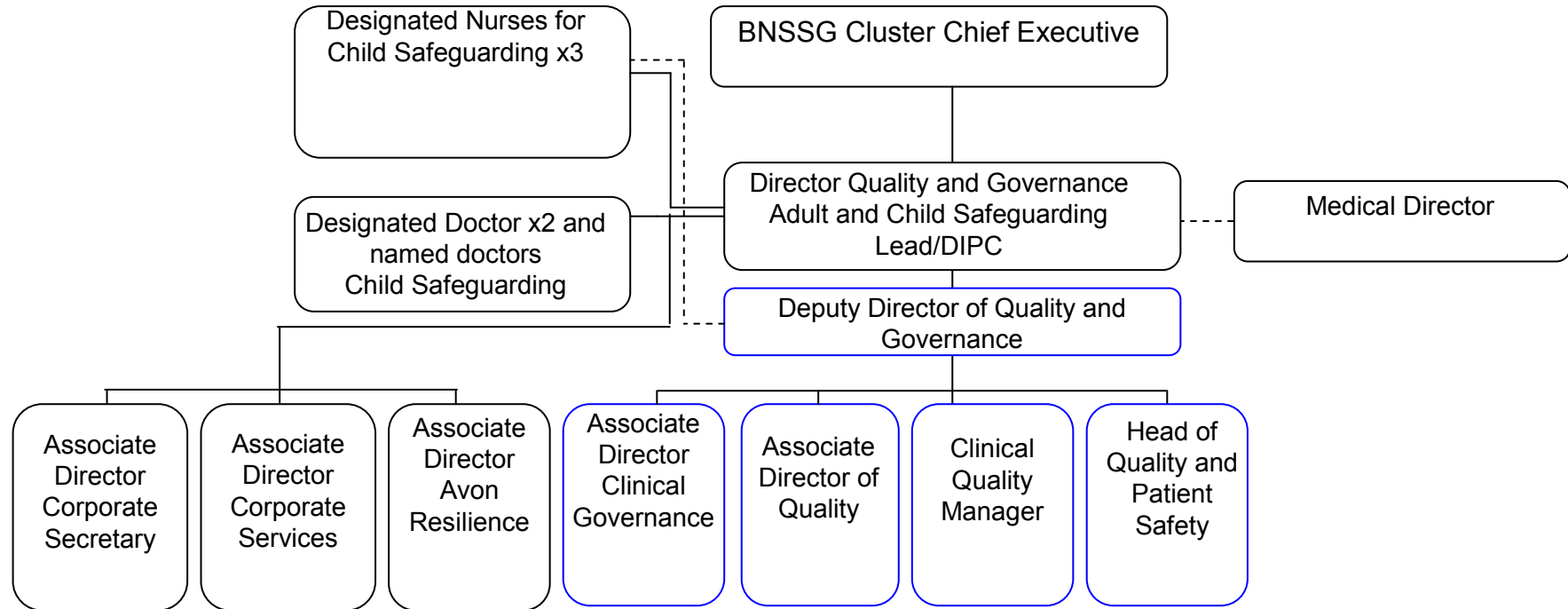
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*Bristol
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Directorate of Quality and Governance



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Directorate of Commissioning and Organisational Development (1 of 3)

- Support the development of GP Commissioning Consortia (GPCC)
- Assist the GPCCs in preparation for the authorisation process including diagnostic processes
- Oversee the development of commissioning support arrangements, working with GPCC, the emerging National Commissioning Board, public health colleagues and other stakeholders as appropriate; explore the potential contributions of existing commissioners and new entrants to ensure high quality commissioning support
- Support the provider reform element of the transition particularly in terms of ensuring progress with the FT pipeline through commissioning plans
- Develop arrangements for the commissioning of primary care, including transfer to the National Commissioning Board and links with GPCC
- Develop arrangements for collective commissioning, either jointly by GPCC or by the National Commissioning Board. Make appropriate links with specialised commissioning.

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Directorate of Commissioning and Organisational Development (2 of 3)

- Responsible for management of commissioning support staff and liaison with GPCC chief officers
- Responsible for HR and managing the transition processes for staff to include:
 - line manage the director of people and development to ensure that HR processes support the development of the three consortia and that staff are kept fully informed and engaged in the process of change.
- Responsible for organisational development, both for the PCT cluster, and to support the three GP commissioning consortia and collaborative working across BNSSG through the BNSSG Commissioning Partnership.

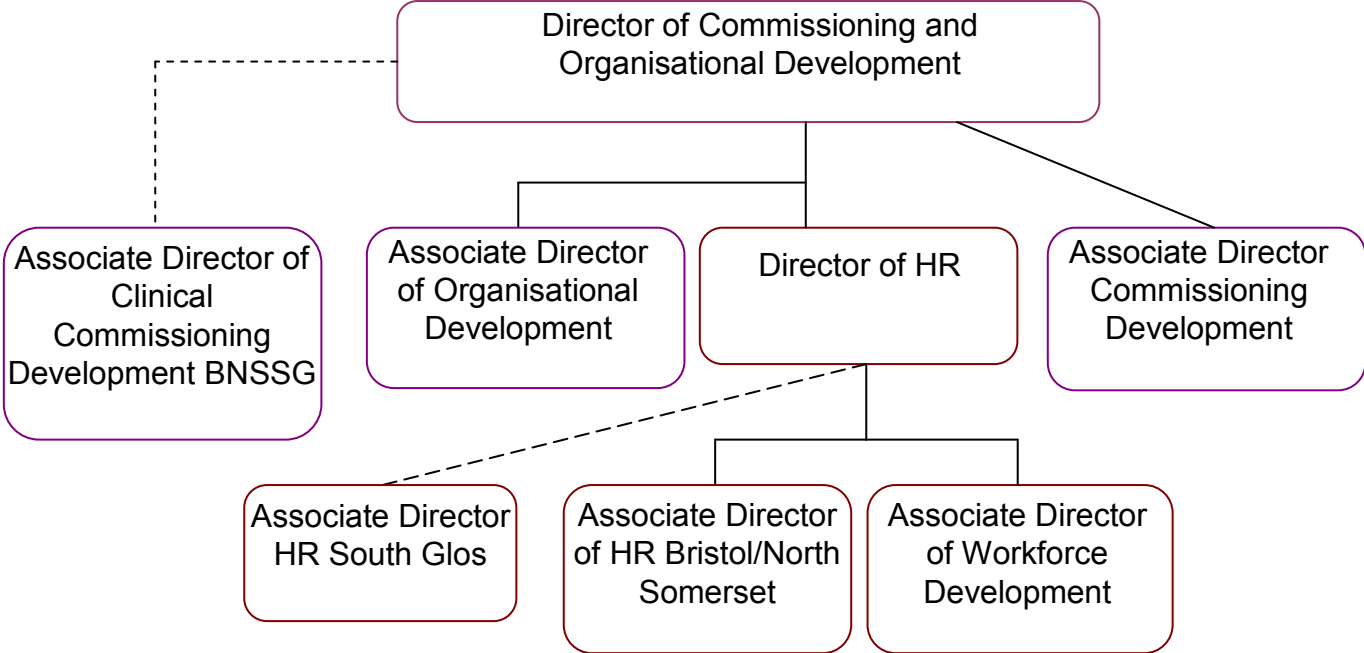
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Directorate of Commissioning and Organisational Development (3 of 3)



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Directorate of Strategic Development

- Leads the **Healthy Futures Programme** encompassing major service reviews
- Works with local provider trusts to deliver the **Foundation Trust pipeline**
- Ensures delivery of **strategic plans for Weston Area Health NHS Trust**
- Manages the **Community Infrastructure Programme** for the development of community facilities - Frenchay, Thornbury, Cossham, Clevedon, South Bristol, Southmead and Eastville
- Leads the **communication function** for the cluster encompassing staff and stakeholder communication, press and public relations, publications and marketing
- Responsible for the operational management of the **estates and facilities function** and future development in line with national policy
- Coordinates **patient and public involvement activities** across BNSSG, working closely with clinical leads and locality directors particularly in relation to significant system wide change
- Coordinate the **interfaces with local overview and scrutiny committees and local strategic partnerships**
- Coordinates work with clinical leads and locality directors on the **development of Health and Wellbeing Boards**, working closely with local authorities.

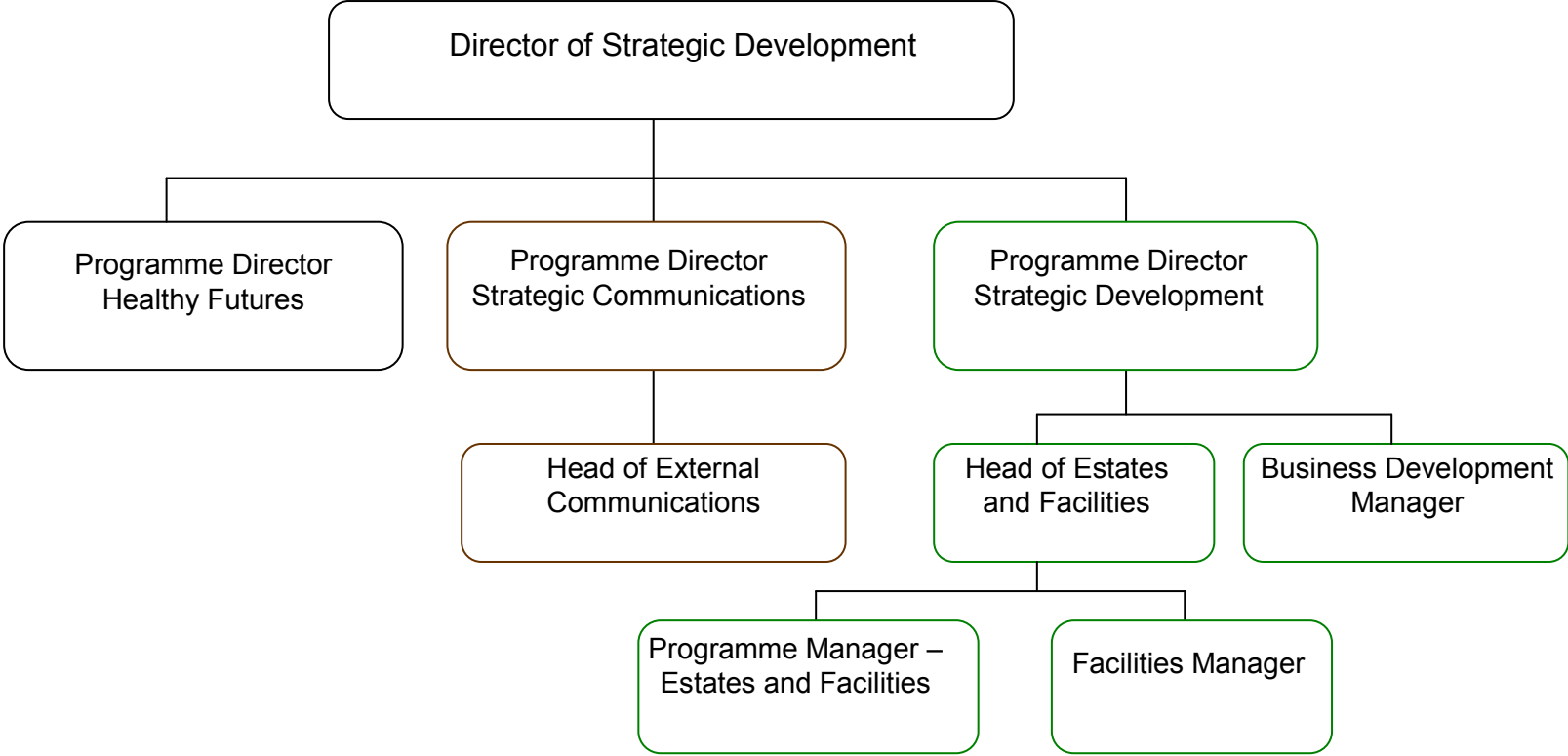
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Directorate of Strategic Development



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